



### Agenda

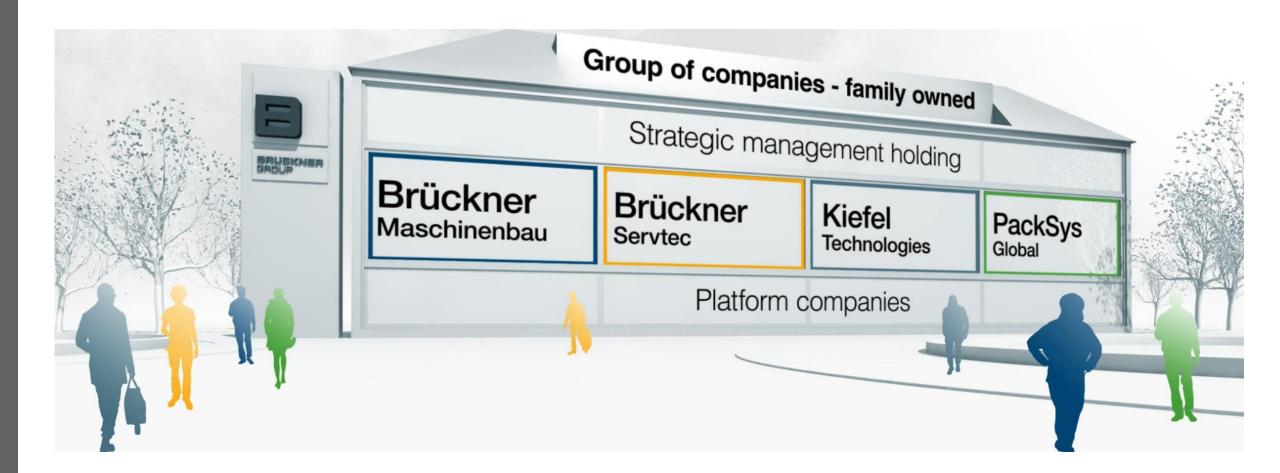
- **01** The Brückner Group
- **02** The Plastics Machines World
- **03** The World
- **04** The Implications





01 The Brückner Group

### The House of Brückner



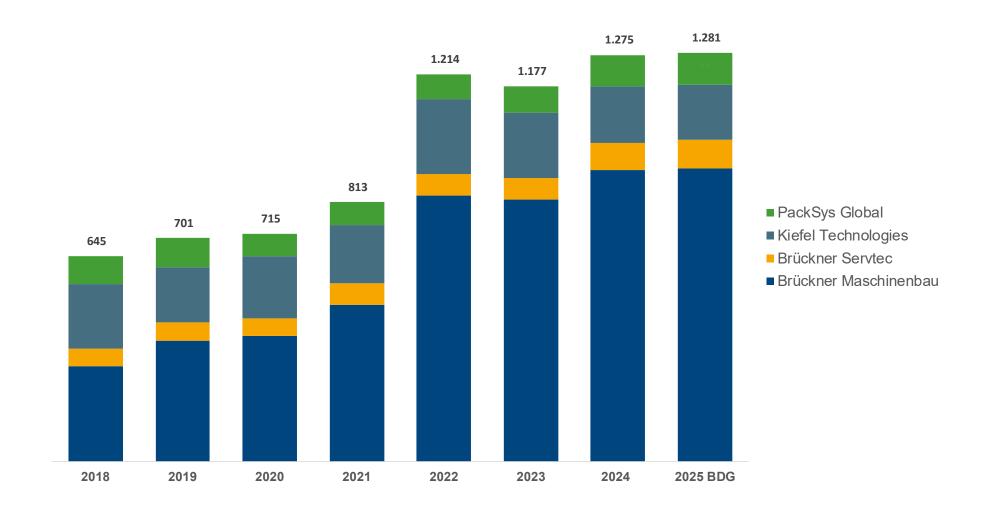


### Leading in a Clear Direction





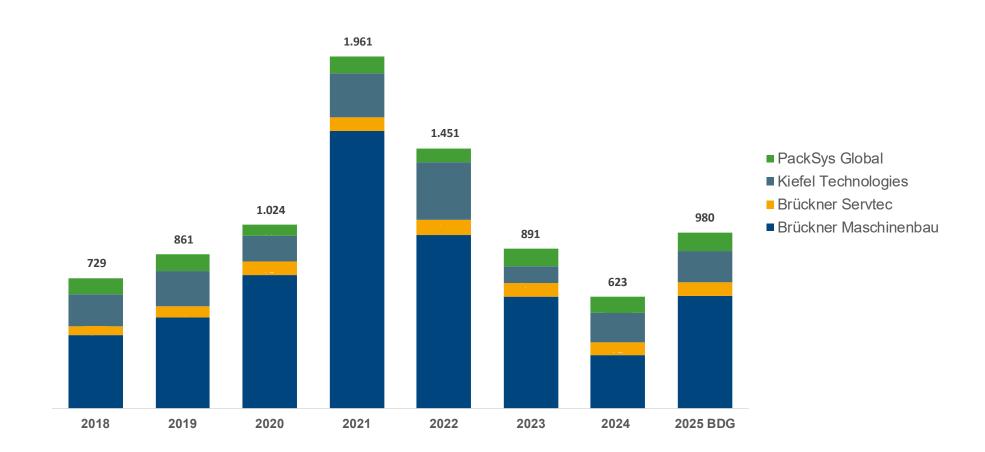
### Turnover Brückner Group



in mEUR



### Order Intake Brückner Group



in mEUR

## B

### Around You 24/7



### Our People Make the Difference

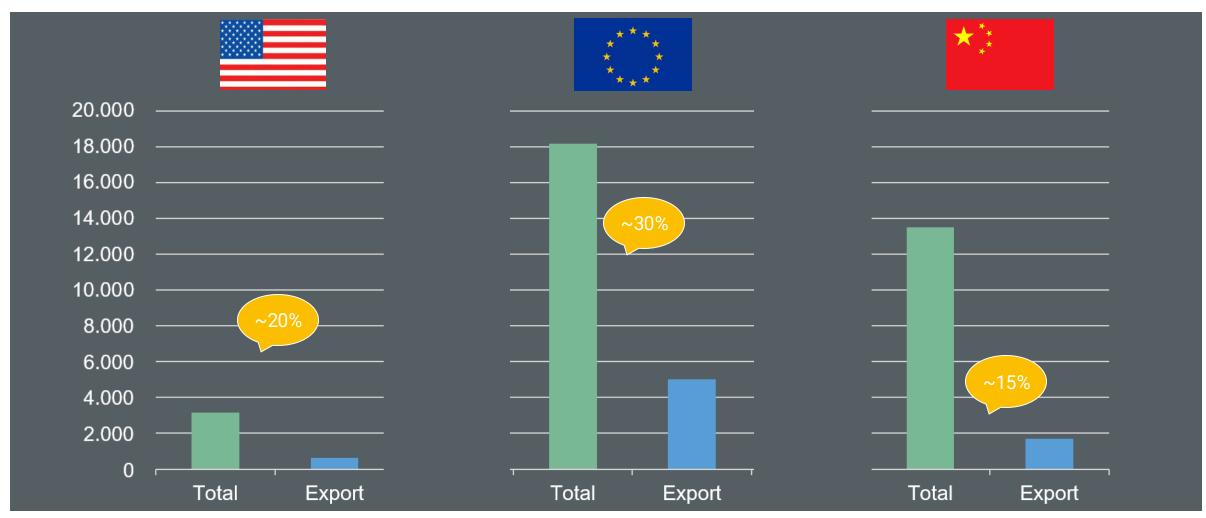


**BRUCKNER**GROUP



02 The Plastics Machines World

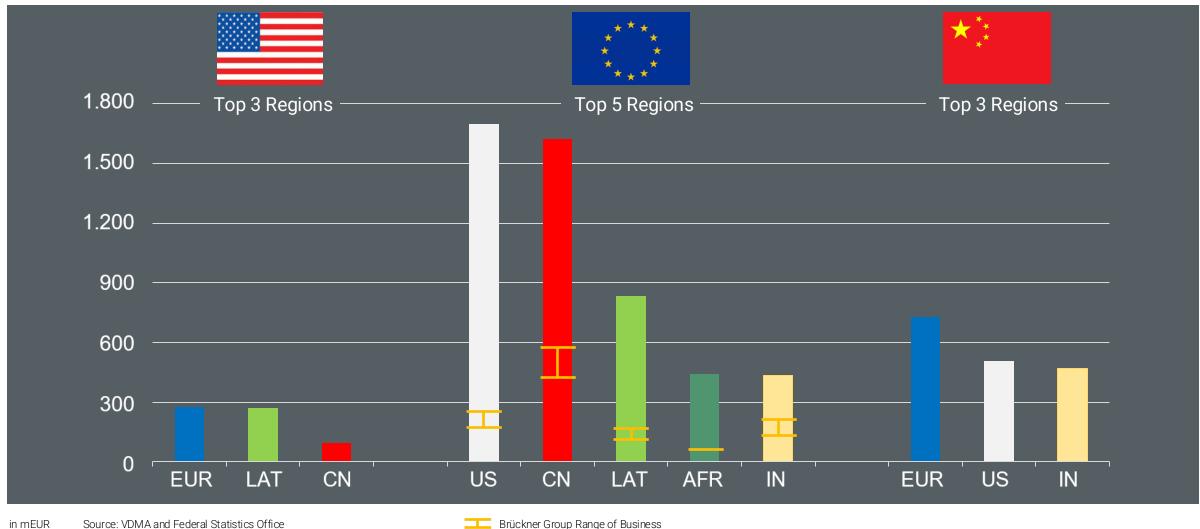
### Plastics Machines Production per Region 2022



Source: VDMA and Federal Statistics Office



### Plastics Machines Export Value per Region 2022



Source: VDMA and Federal Statistics Office

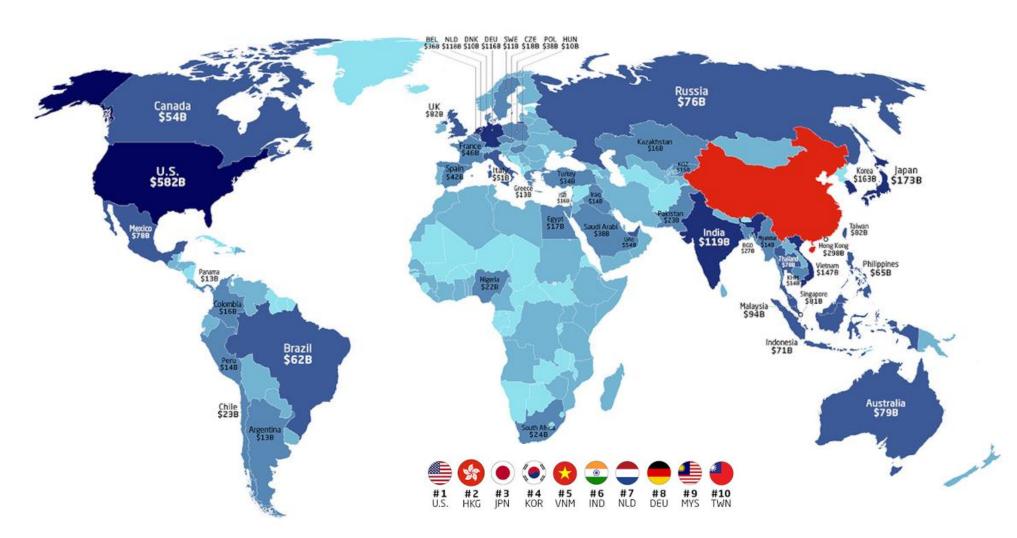
Brückner Group Range of Business

**BRUCKNER**GROUP



03 The World

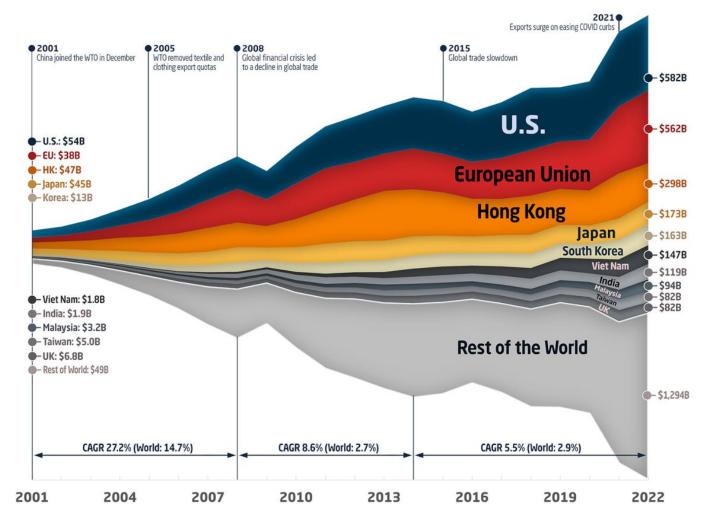
### China Export Market 2022



Source: World Trade Organization and Customs of China; Visualization: Ethan Soltani

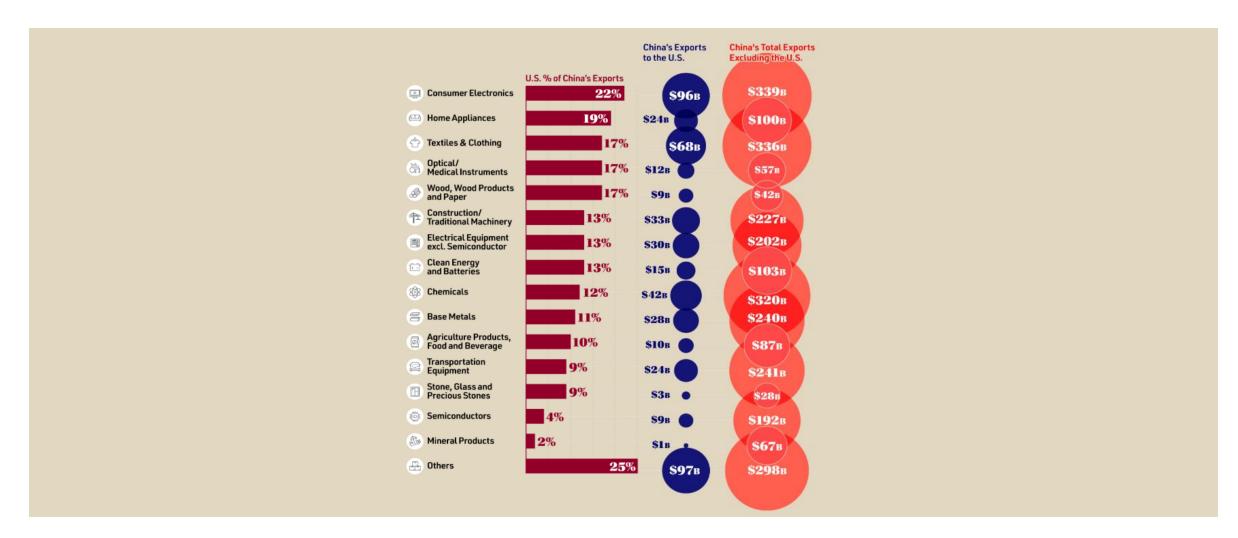
# В

### China Export Markets 2001 - 2022



Source: World Trade Organization and Customs of China; Visualization: Ethan Soltani

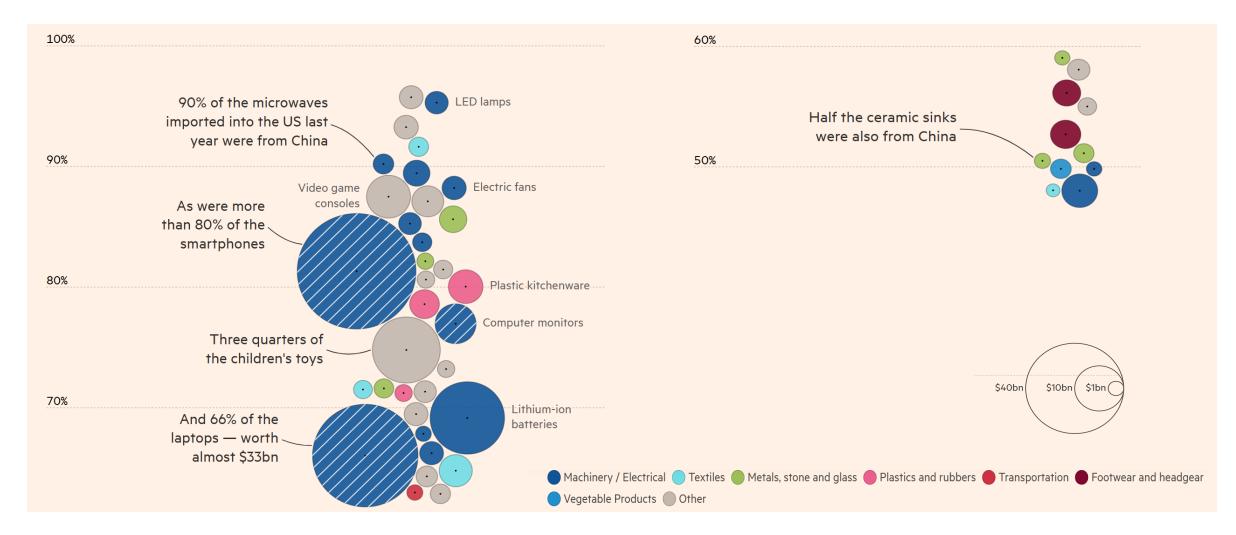
### China Dependency on US Exports



Source: UN Comtrade, China Customs, USITC, KKR, Data as of Dec. 31, 2023

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### US Dependency on Chinese Goods



Source: Financial Times March 13 2025; data from 2024

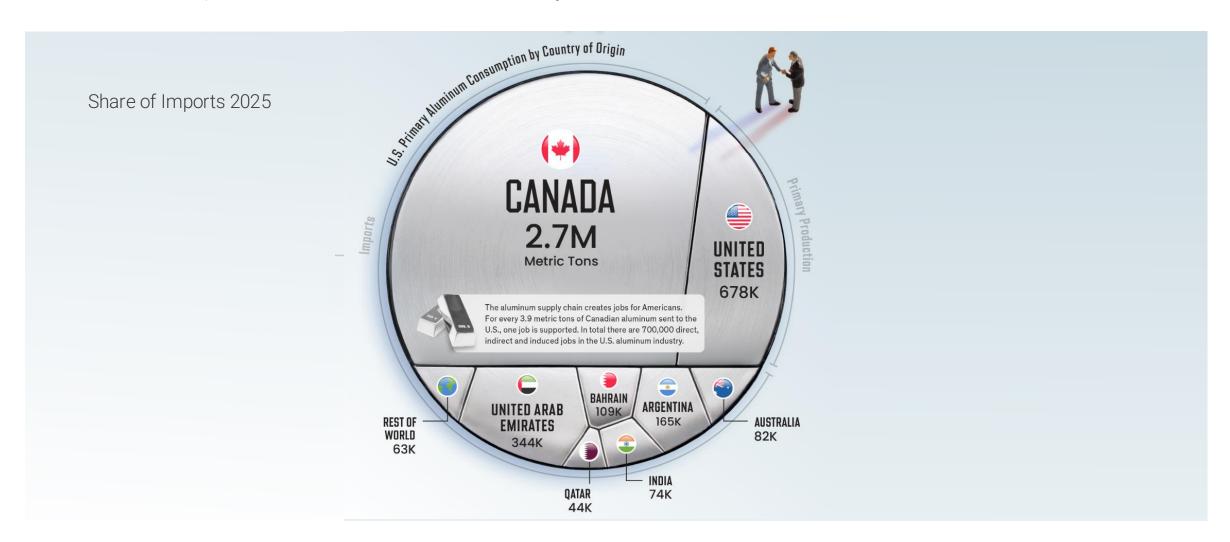
# В

### Raw Earth Imports into the US



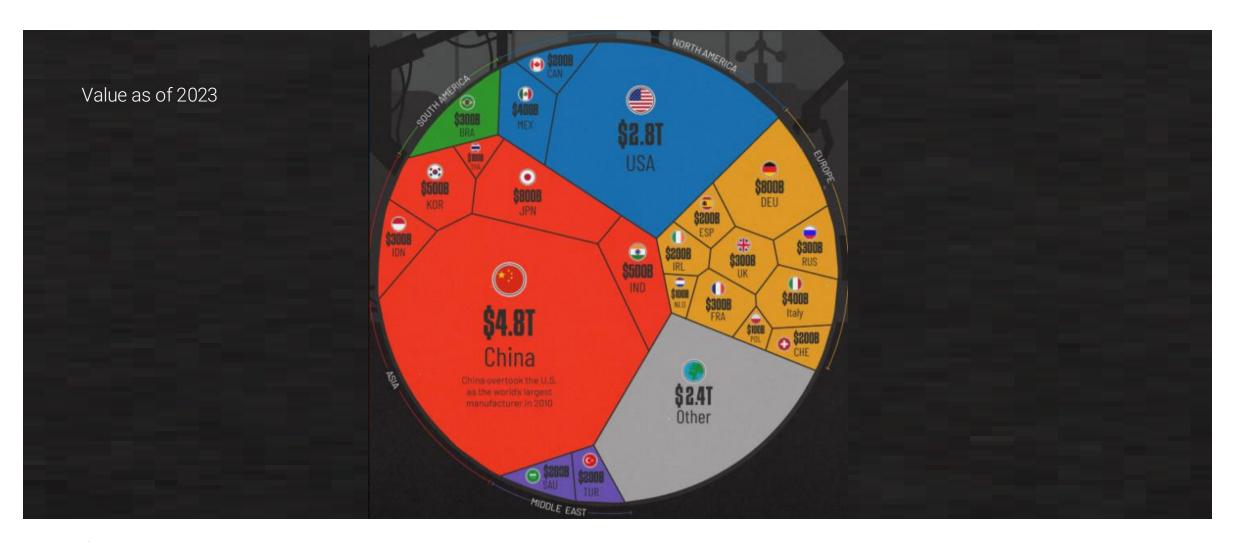
Source: Statista.com; pubs.usgs.gov/periodicals/mcs2025.pdf

### Aluminum Imports into the US vs. Primary Production



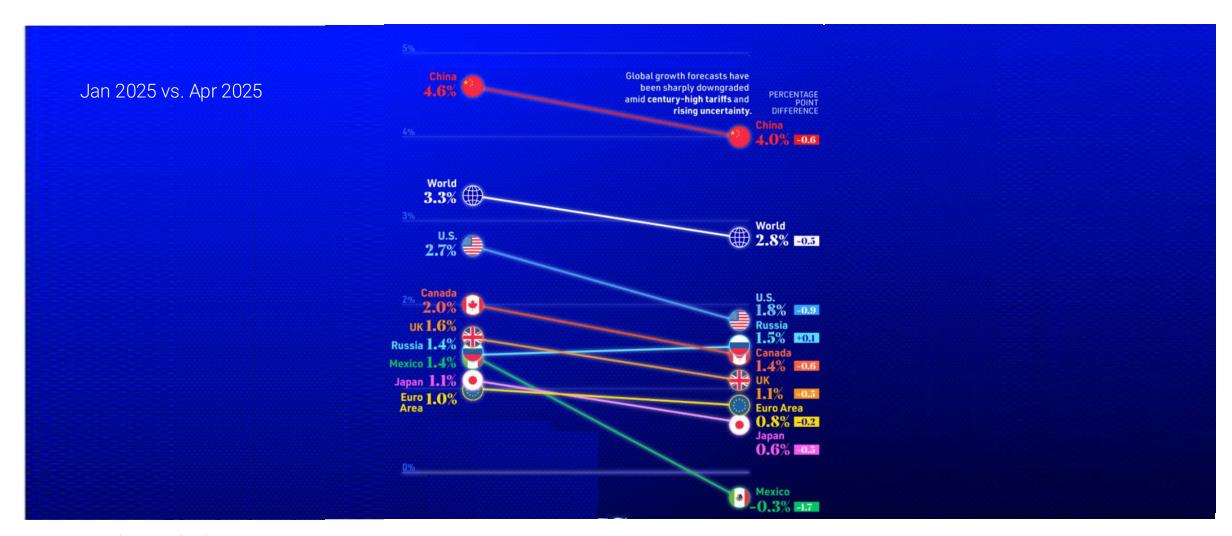
Source: U.S. Department of Commerce, 2025; Aluminium Assocation of Canada

### Share of Global Manufacturing Value



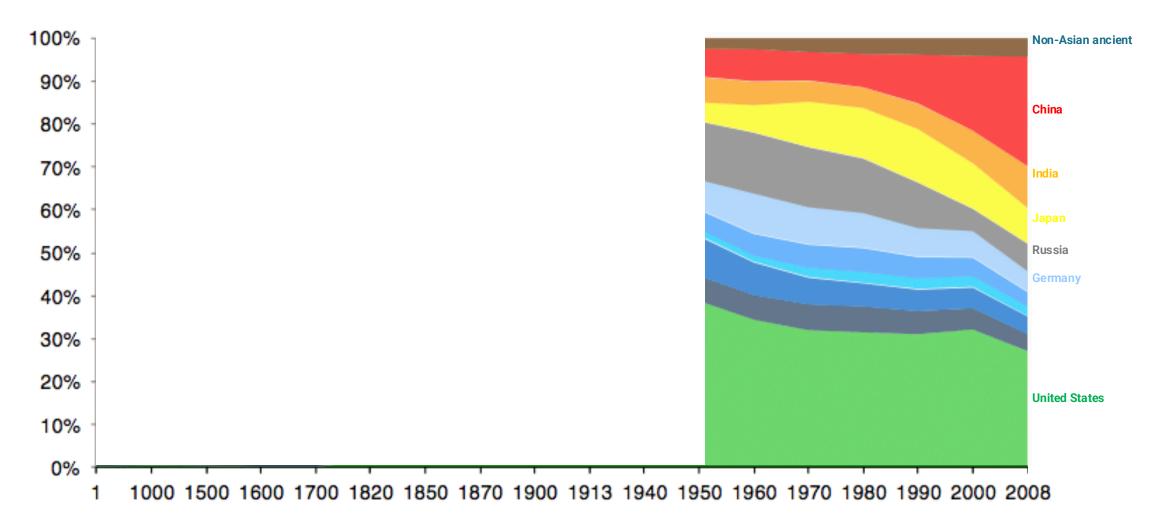
Source: United Nations Statistics Division

### IMFs Real GDP Growth Projections for 2025



Source: International Money Fund, April 2025

### 2.000 Years of GDP Distribution



Source: Economic history data, share of Global GDP | Source: Angus Maddison, University of Groningen





04 The Implications

### Implications

### Our Path Forward

- Stay flexible especially in uncertain times like these
- Go global to our customers' and our own benefit
  - Customer Innovation Centres (CIC) around the world
  - Service as close to our customers as possible
  - Strengthening of our global supply chains
  - Increasing our global manufacturing footprint
- Be strong these times are opportunities for the strong
  - Push into R&D to extend market leadership in our niches
  - Investment heavily into (global) digitalization
  - Utilize our group wide power
  - Gather the strongest team possible







# Thank You